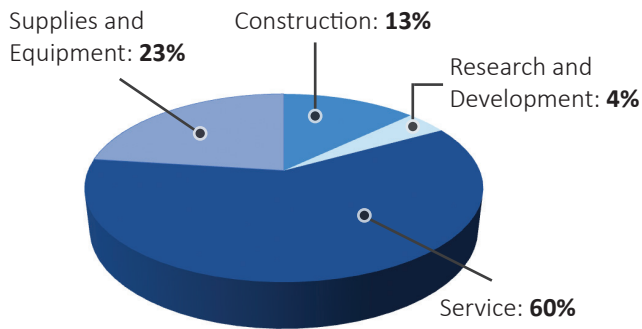


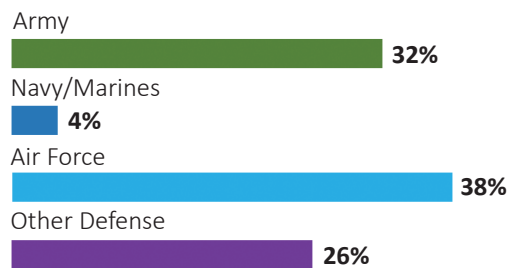
DELAWARE

DEFENSE CONTRACTS

By Type



By Service

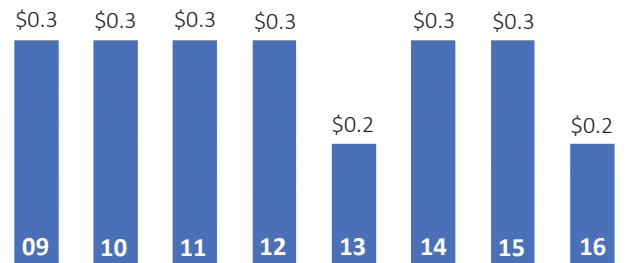


Top Defense Contractors

(M=millions)

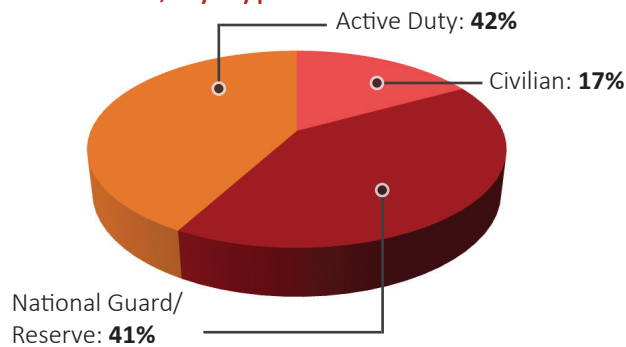
Johnson Controls Federal Systems-Versar, JV	\$39.0 M
American Registry of Pathology	\$16.6 M
Norfolk Dredging	\$14.1 M
Weeks Marine	\$13.4 M
Husky Energy	\$12.2 M
Bering Straits Technical Services	\$9.8 M
Caesar Rodney School District	\$8.6 M
Lockheed Martin	\$7.5 M
Cherokee Nation Construction Services	\$6.0 M
Tesla	\$5.4 M

Contract Awards Performed (By Fiscal Year, Billions)



DEFENSE PERSONNEL

Allocations, By Type



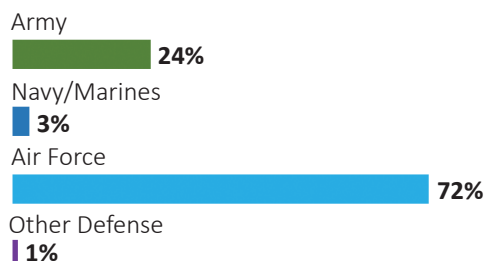
\$312.2 MILLION
TOTAL PAYROLL

9,795
TOTAL PERSONNEL

Top Defense Personnel Locations

County	Total*	Active Duty Military	Civilians
Kent	6,616	4,043	1,123
New Castle	2,649	49	535
Sussex	521	ND	29

Allocations, By Service



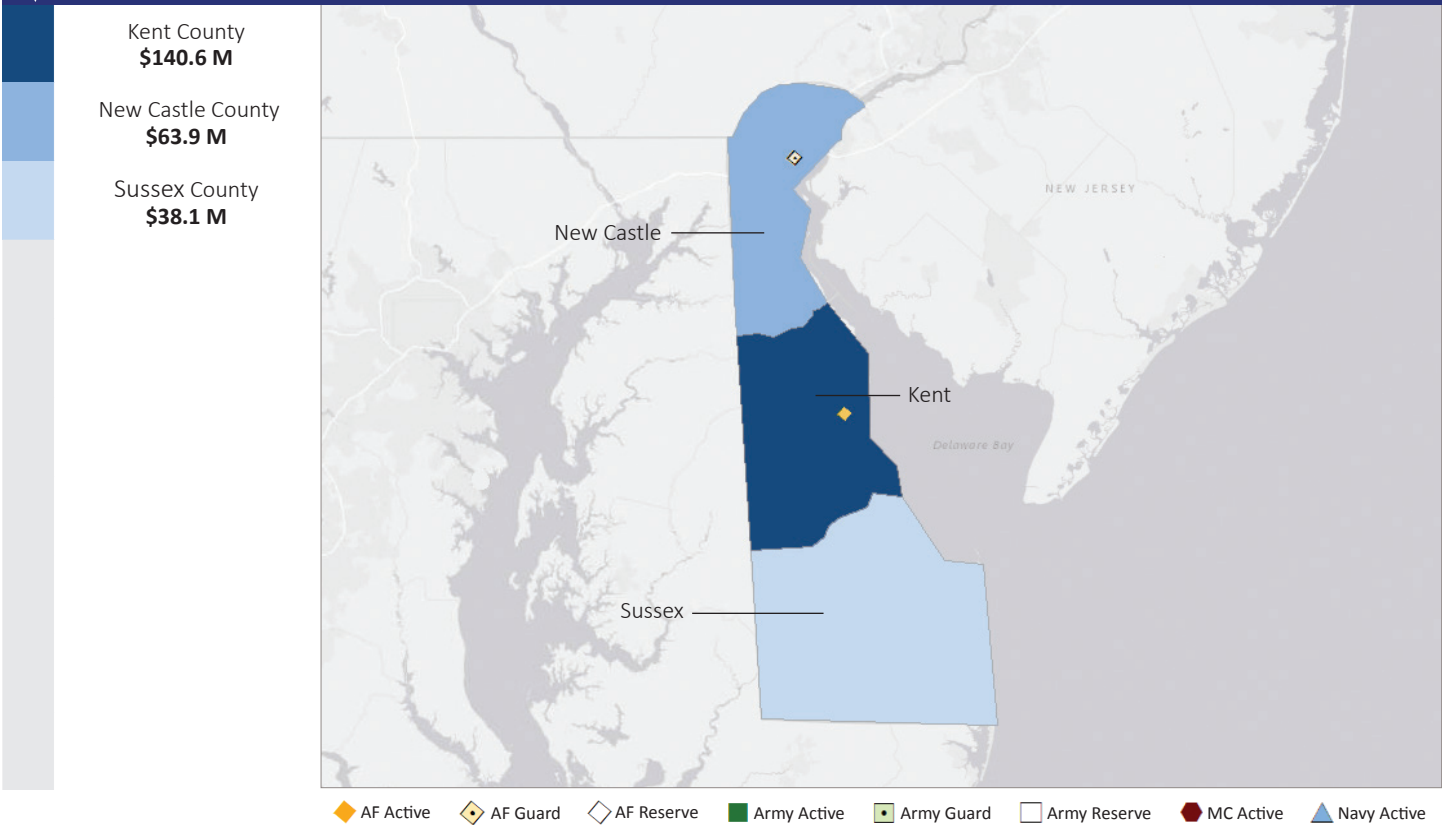
*Total also includes uniformed National Guard and Reserve units.

Data sources: DoD's Defense Manpower Data Center; DoD's Procurement and Acquisition Policy; DoD's Military Installations, Ranges and Training Areas; USASpending.gov; U.S. Bureau of Economic Analysis; U.S. Census Bureau; and Unitedstateszipcodes.org.

#45 \$0.5 B SPENT IN STATE	#44 0.8% OF STATE GDP	0.1% OF TOTAL U.S. DEFENSE SPENDING	\$583 PER RESIDENT	#44 \$0.2 B CONTRACT SPENDING	#45 9,795 NUMBER OF PERSONNEL	#41 \$0.3 B PERSONNEL SPENDING
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TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M=millions)



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M=millions)

