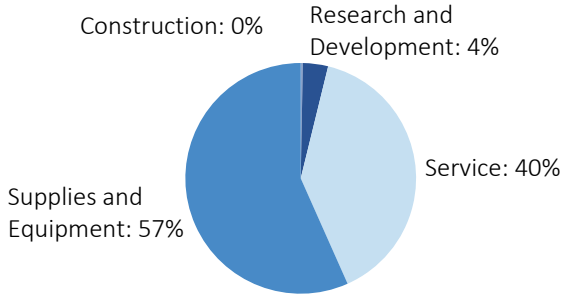


MINNESOTA

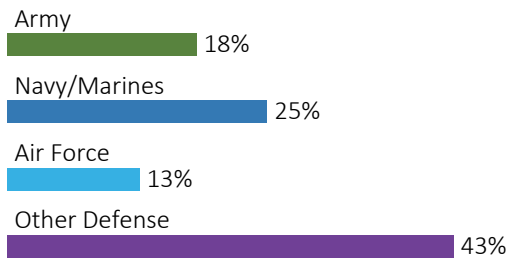
#31 \$3.6 B SPENT IN STATE	#46 1.0% OF STATE GDP	0.7% OF TOTAL U.S. DEFENSE SPENDING	\$641 PER RESIDENT	#28 \$3.1 B CONTRACT SPENDING	#33 21,517 NUMBER OF PERSONNEL	#40 \$0.5 B PERSONNEL SPENDING
---	---------------------------------	--	------------------------------	--	---	---

DEFENSE CONTRACTS

By Type



By Service



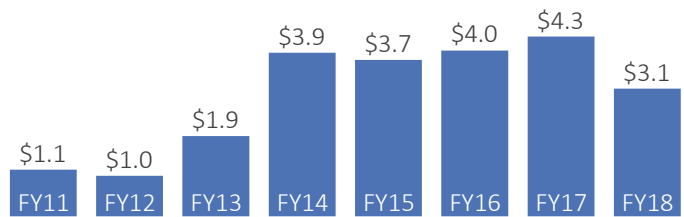
Top Defense Contractors

(M = millions, B = billions)

UnitedHealth Group	\$1.1 B
Northrop Grumman	\$398.6 M
Honeywell	\$336.5 M
Benchmark Electronics Inc.	\$326.2 M
BAE Systems	\$277.3 M
Cummins	\$128.2 M
U.S. Bancorp	\$57.4 M
United Technologies	\$50.8 M
General Dynamics	\$41.9 M
3M	\$35.5 M

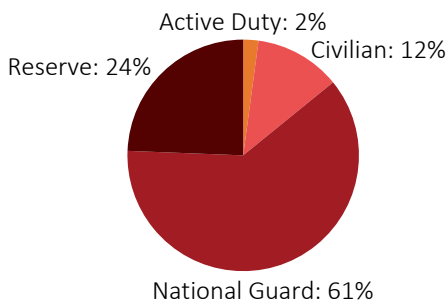
Contract Awards Performed

(by fiscal year, billions)



DEFENSE PERSONNEL

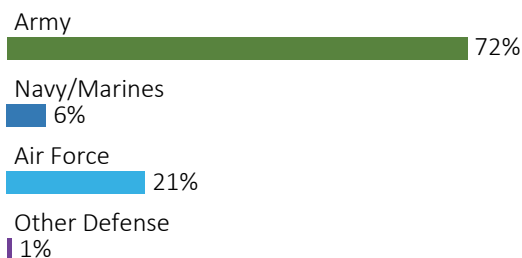
Allocations, By Type



\$543.3 MILLION
TOTAL PAYROLL

21,517
TOTAL PERSONNEL

Allocations, By Service



Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Hennepin	249	613	1,815	3,516	6,193
Ramsey	41	882	1,672	801	3,396
St. Louis	ND	341	1,760	129	ND
Morrison	69	377	1,335	26	1,807
Dakota	ND	52	964	ND	ND
Stearns	ND	94	516	148	ND
Washington	ND	ND	627	ND	ND
Blue Earth	22	13	180	133	348
Wright	ND	ND	177	139	ND
Crow Wing	24	19	129	102	274

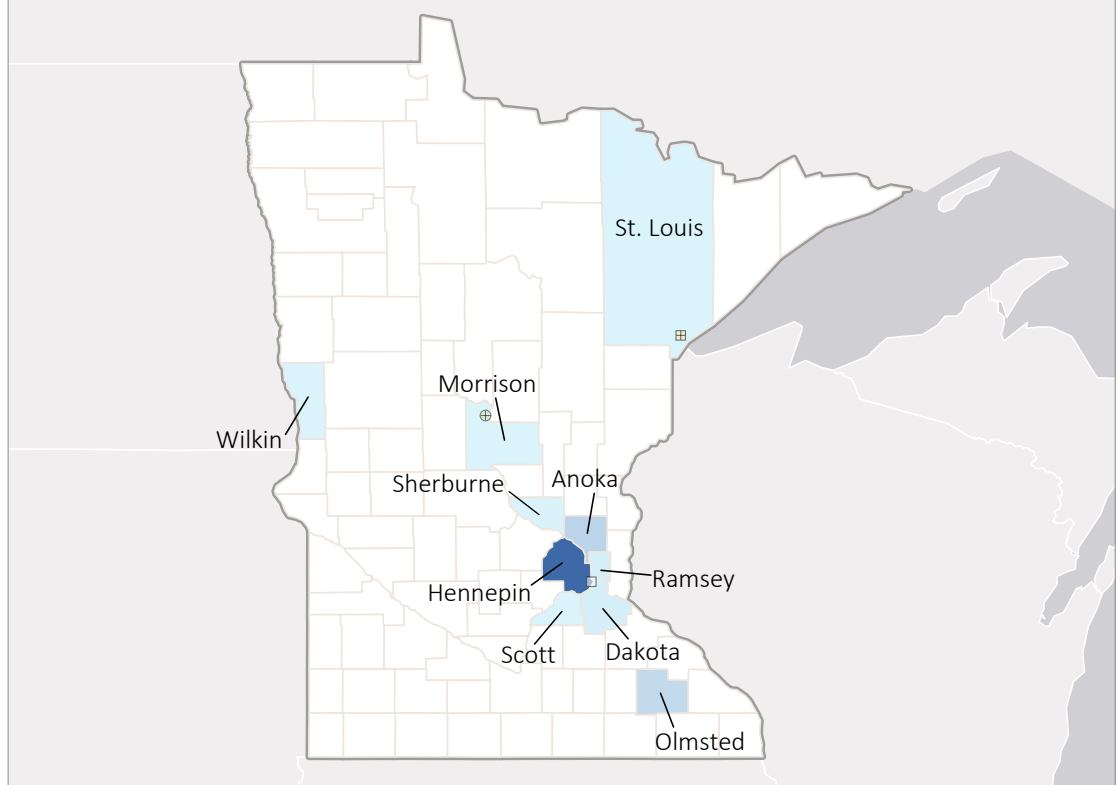
Data sources: DoD's Defense Manpower Data Center; DoD's Procurement and Acquisition Policy; DoD's Military Installations, Ranges and Training Areas; USASpending.gov; U.S. Bureau of Economic Analysis; U.S. Census Bureau; and U.S. Department of Housing and Urban Development.



TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

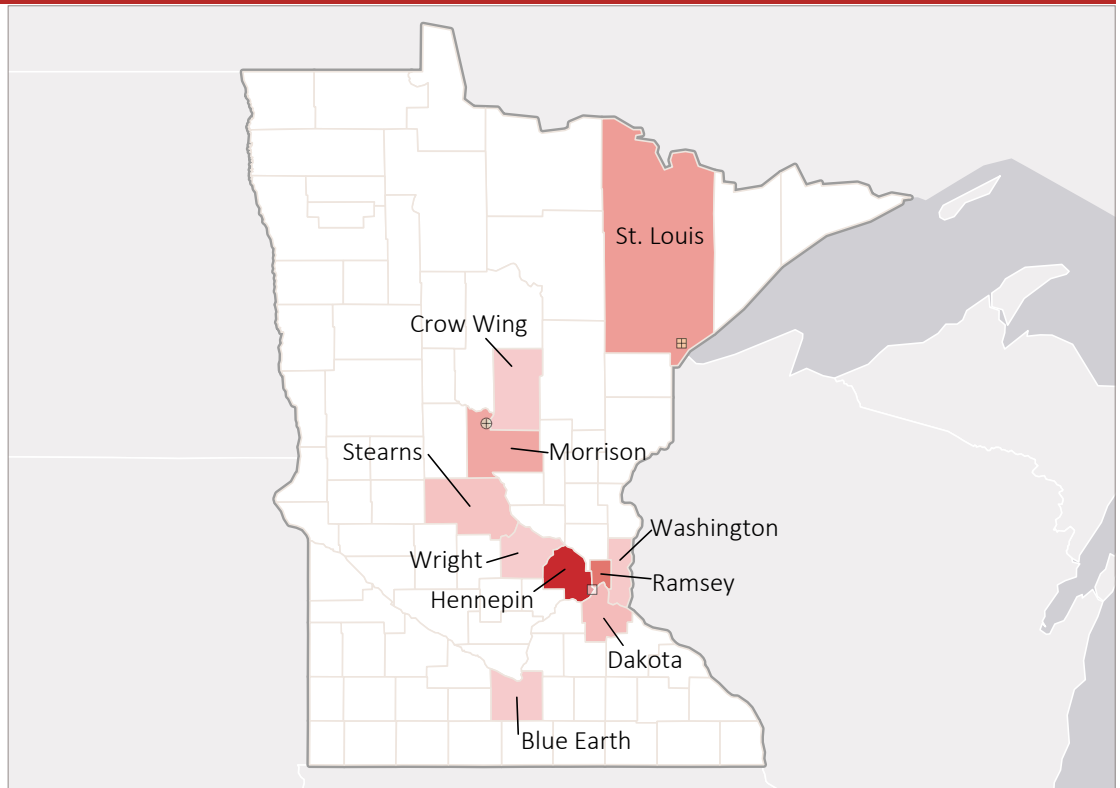
- Hennepin
\$2.0 B
- Anoka
\$431.8 M
- Olmsted
\$345.4 M
- Dakota
\$74.7 M
- Ramsey
\$67.9 M
- Sherburne
\$20.4 M
- St. Louis
\$10.3 M
- Scott
\$8.9 M
- Morrison
\$6.8 M
- Wilkin
\$3.7 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

- Hennepin
\$189.2 M
- Ramsey
\$110.4 M
- St. Louis
\$63.6 M
- Morrison
\$50.6 M
- Dakota
\$25.7 M
- Stearns
\$16.3 M
- Washington
\$8.9 M
- Blue Earth
\$6.1 M
- Crow Wing
\$5.9 M
- Wright
\$5.0 M



■ AF Active
 AF Guard
 AF Reserve
 ● Army Active
 Army Guard
 Army Reserve
 ◆ MC Active
 ▲ Navy Active
 ✱ WHS