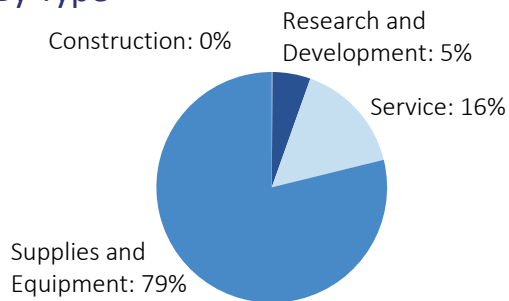


MICHIGAN

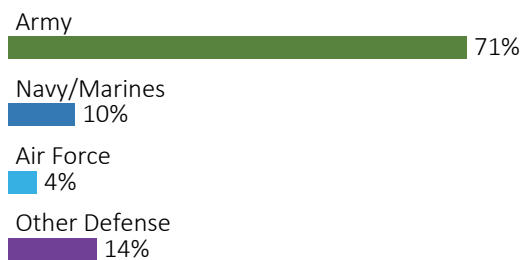
#26 \$5.4 B SPENT IN STATE	#43 1.0% OF STATE GDP	1.1% OF TOTAL U.S. DEFENSE SPENDING	\$538 PER RESIDENT	#22 \$4.2 B CONTRACT SPENDING	#29 25,719 NUMBER OF PERSONNEL	#30 \$1.2 B PERSONNEL SPENDING
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DEFENSE CONTRACTS

By Type



By Service



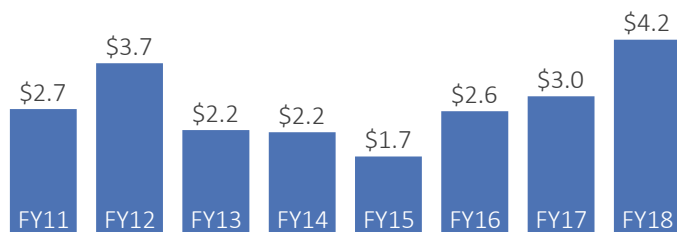
Top Defense Contractors

(M = millions, B = billions)

General Dynamics	\$1.5 B
BAE Systems	\$429.6 M
L3 Technologies	\$174.4 M
Peckham Vocational Industries	\$148.9 M
Loc Performance Products	\$143.0 M
ManTech	\$125.8 M
Avon Rubber	\$71.4 M
Aircraft Appliances and Equipment Ltd	\$70.1 M
AAR	\$51.2 M
General Electric	\$50.8 M

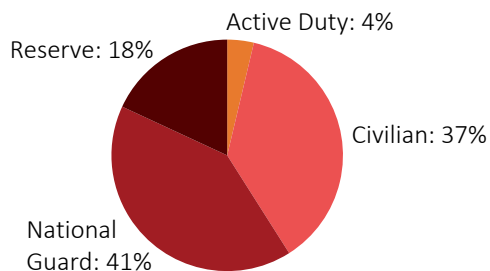
Contract Awards Performed

(by fiscal year, billions)

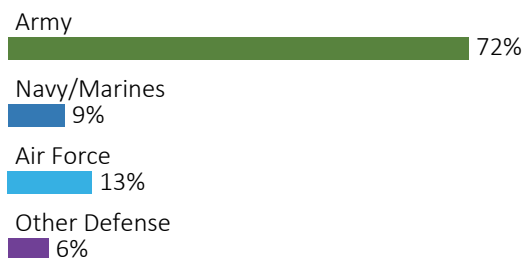


DEFENSE PERSONNEL

Allocations, By Type



Allocations, By Service



\$1.2 BILLION
TOTAL PAYROLL

25,719
TOTAL PERSONNEL

Top Defense Personnel Locations

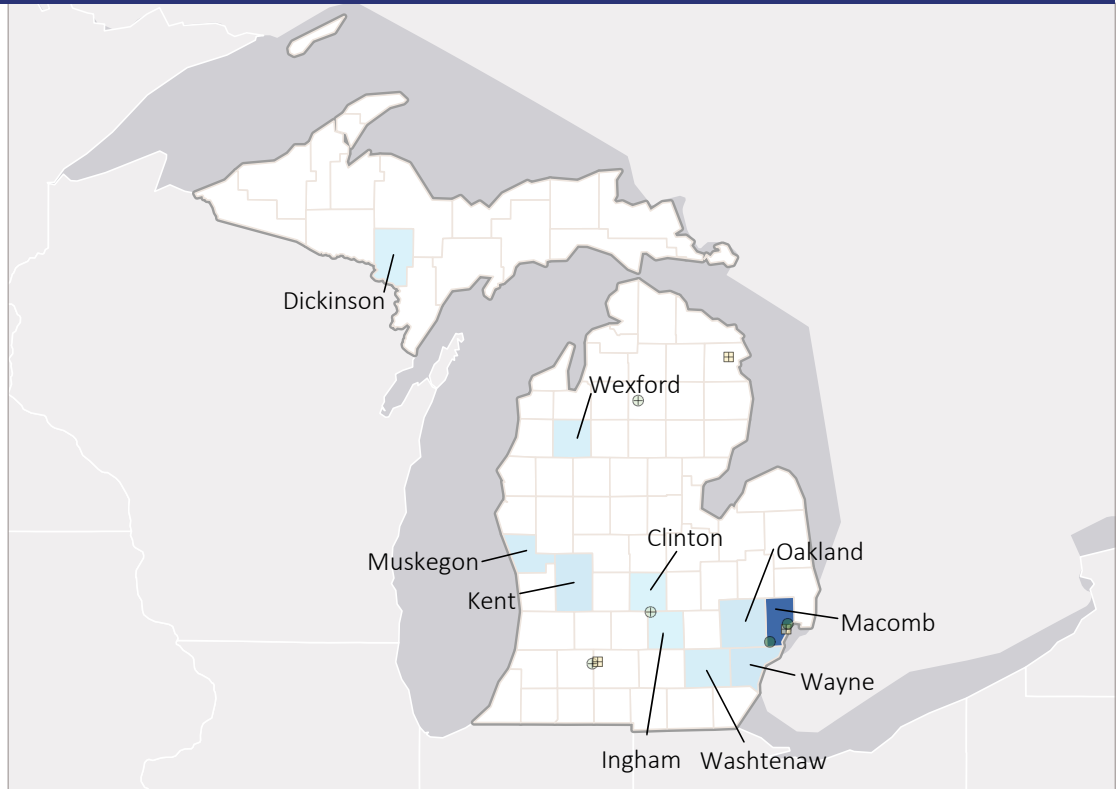
County	Active Duty	Civilian	National Guard	Reserve	Total
Macomb	255	6,494	1,486	1,164	9,399
Calhoun	49	1,380	958	476	2,863
Wayne	190	312	1,318	430	2,250
Kalamazoo	15	84	928	734	1,761
Kent	51	82	722	266	1,121
Clinton	ND	ND	837	169	ND
Oakland	11	312	184	496	1,003
Ingham	167	426	131	22	746
Saginaw	ND	ND	335	252	ND
Eaton	31	77	477	ND	ND

Data sources: DoD's Defense Manpower Data Center; DoD's Procurement and Acquisition Policy; DoD's Military Installations, Ranges and Training Areas; USASpending.gov; U.S. Bureau of Economic Analysis; U.S. Census Bureau; and U.S. Department of Housing and Urban Development.

TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

- Macomb
\$2.4 B
- Wayne
\$250.8 M
- Oakland
\$241.4 M
- Kent
\$218.4 M
- Muskegon
\$174.2 M
- Washtenaw
\$156.9 M
- Wexford
\$121.4 M
- Dickinson
\$95.4 M
- Ingham
\$82.9 M
- Clinton
\$82.3 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

- Macomb
\$706.2 M
- Calhoun
\$147.7 M
- Wayne
\$69.1 M
- Clinton
\$41.5 M
- Ingham
\$38.8 M
- Oakland
\$38.3 M
- Kalamazoo
\$32.1 M
- Kent
\$22.6 M
- Eaton
\$17.0 M
- Washtenaw
\$14.3 M



■ AF Active
 ■ AF Guard
 AF Reserve
 ● Army Active
 ⊕ Army Guard
 Army Reserve
 ◆ MC Active
 ▲ Navy Active
 ✱ WHS