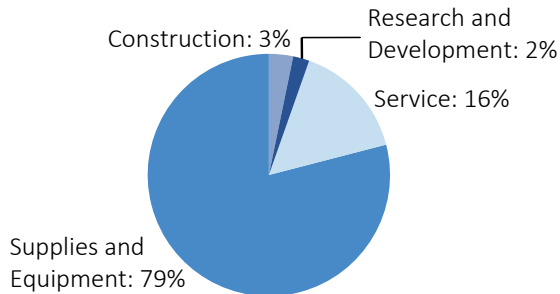


TEXAS

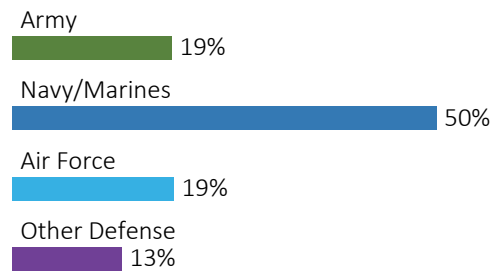
#1 \$83.0 B SPENT IN STATE	#12 4.6% OF STATE GDP	14.0% OF TOTAL U.S. DEFENSE SPENDING	\$2,828 PER RESIDENT	#1 \$71.2 B CONTRACT SPENDING	#3 220,713 NUMBER OF PERSONNEL	#3 \$11.9 B PERSONNEL SPENDING
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DEFENSE CONTRACTS

By Type



By Service



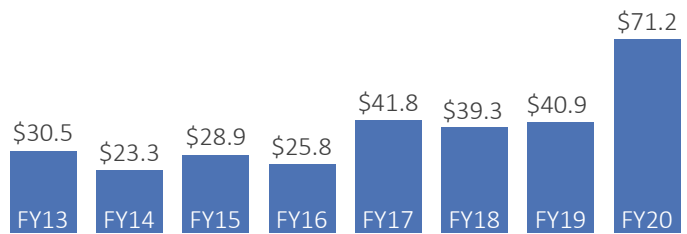
Top Defense Contractors

(M = millions, B = billions)

Lockheed Martin	\$47.8 B
McKesson	\$2.6 B
L3Harris Technologies	\$2.4 B
Bell Boeing Joint Project Office	\$1.8 B
Raytheon	\$1.3 B
Cerberus Capital Management	\$836.8 M
Denali Holding Inc.	\$570.3 M
Fisher Sand & Gravel	\$488.2 M
Textron	\$482.9 M
Phillips 66	\$459.2 M

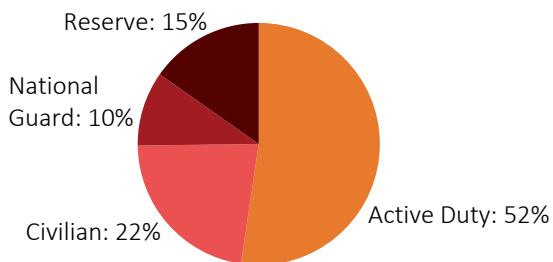
Contract Awards Performed

(By Fiscal Year, billions)

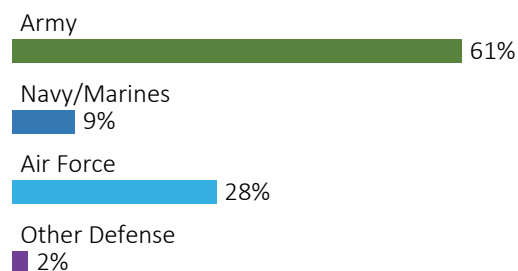


DEFENSE PERSONNEL

Allocations, By Type



Allocations, By Service



\$11.9 BILLION
TOTAL PAYROLL

220,713
TOTAL PERSONNEL

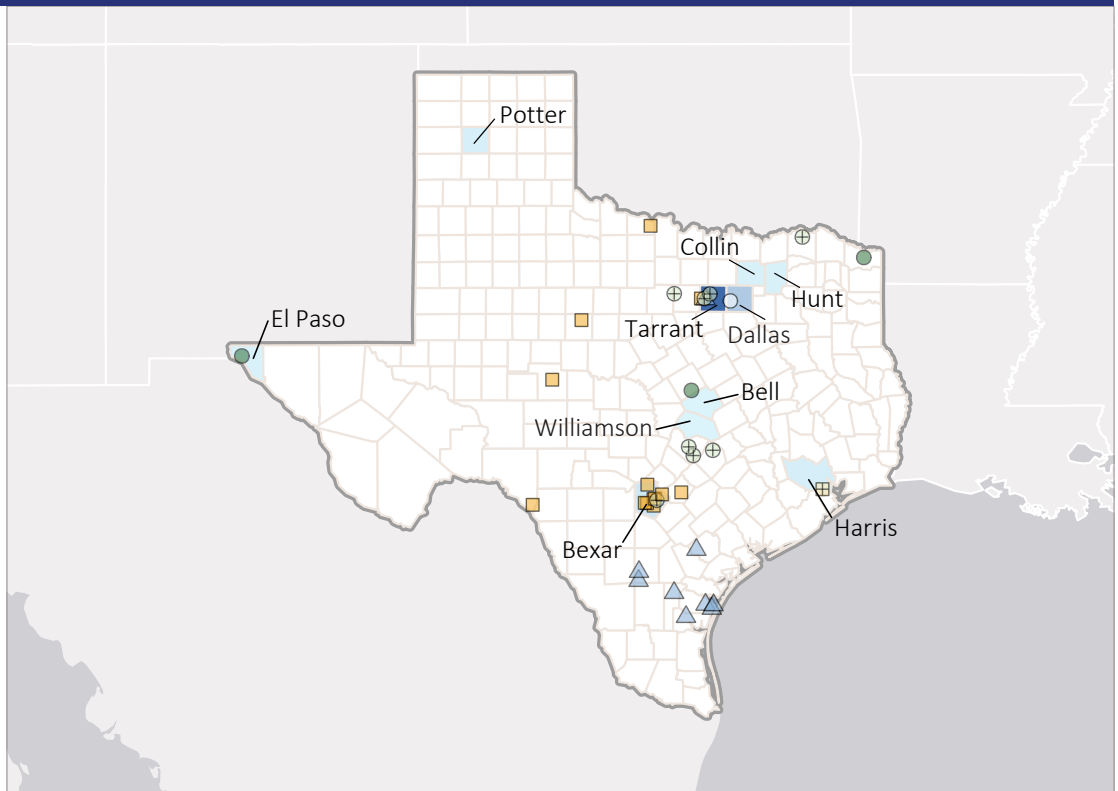
Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Bexar	31,954	22,994	2,907	9,476	67,331
Bell	33,676	5,355	753	843	40,627
El Paso	26,393	3,966	1,093	1,859	33,311
Tarrant	1,184	2,790	1,597	6,451	12,022
Harris	704	731	3,221	4,050	8,706
Dallas	514	902	1,854	3,903	7,173
Wichita	5,261	1,122	104	135	6,622
Nueces	1,330	3,862	182	543	5,917
Taylor	4,502	500	208	362	5,572
Travis	370	973	2,840	1,286	5,469

TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

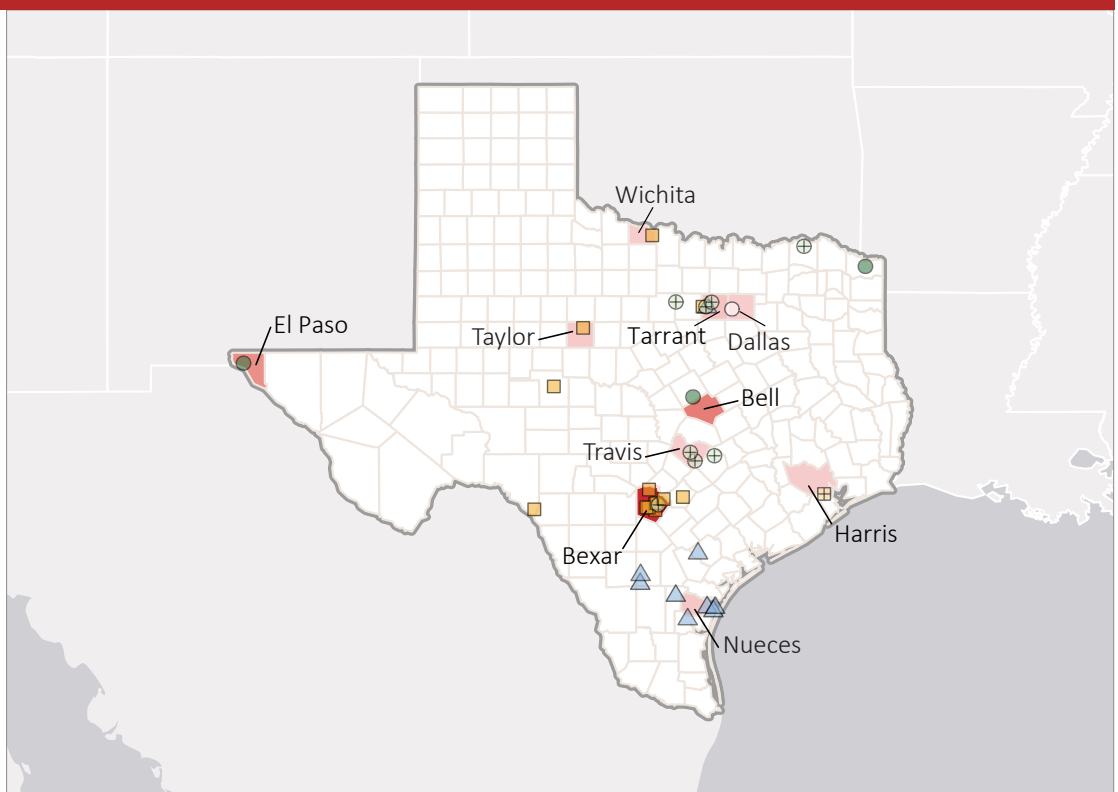
Tarrant	\$42.1 B
Dallas	\$12.3 B
Bexar	\$3.7 B
Harris	\$2.0 B
Potter	\$1.7 B
Hunt	\$1.4 B
Collin	\$1.4 B
El Paso	\$1.1 B
Williamson	\$662.3 M
Bell	\$536.9 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

Bexar	\$4.2 B
Bell	\$2.3 B
El Paso	\$1.8 B
Tarrant	\$499.8 M
Nueces	\$395.9 M
Taylor	\$305.0 M
Harris	\$288.9 M
Travis	\$264.5 M
Wichita	\$259.8 M
Dallas	\$256.1 M



■ AF Active
 ■ AF Guard
 AF Reserve
 ● Army Active
 Army Guard
 Army Reserve
 ◆ MC Active
 ▲ Navy Active
 ✱ WHS