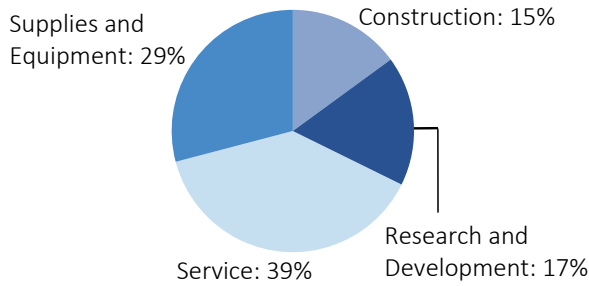


# TENNESSEE

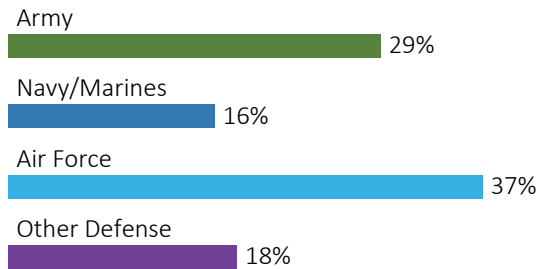
<b>#34</b> \$3.4 B SPENT IN STATE	<b>#46</b> 0.9% OF STATE GDP	<b>0.6%</b> OF TOTAL U.S. DEFENSE SPENDING	<b>\$497</b> PER RESIDENT	<b>#34</b> \$2.3 B CONTRACT SPENDING	<b>#28</b> 27,052 NUMBER OF PERSONNEL	<b>#33</b> \$1.1 B PERSONNEL SPENDING
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## DEFENSE CONTRACTS

### By Type



### By Service



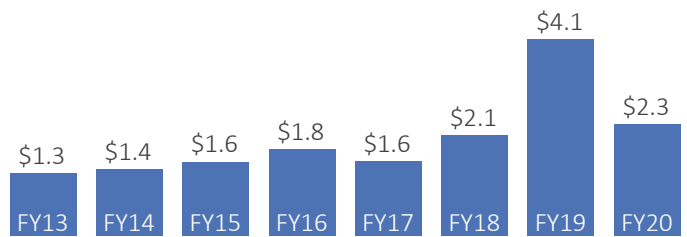
### Top Defense Contractors

(M = millions)

FedEx	\$422.3 M
BAE Systems	\$351.2 M
Bechtel Group	\$285.5 M
Chemring Group	\$103.4 M
Boeing	\$96.7 M
A&K Construction Inc.	\$56.1 M
Oak Ridge Tool- Engineering Inc.	\$47.5 M
Jacobs	\$44.2 M
Harbert International	\$37.2 M
Integration Innovation Inc.	\$33.5 M

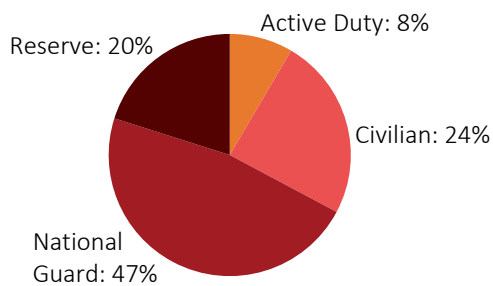
### Contract Awards Performed

(By Fiscal Year, billions)



## DEFENSE PERSONNEL

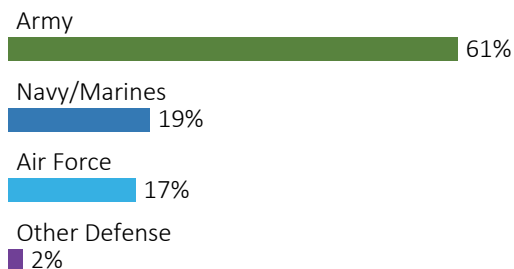
### Allocations, By Type



**\$1.1 BILLION**  
TOTAL PAYROLL

**27,052**  
TOTAL PERSONNEL

### Allocations, By Service



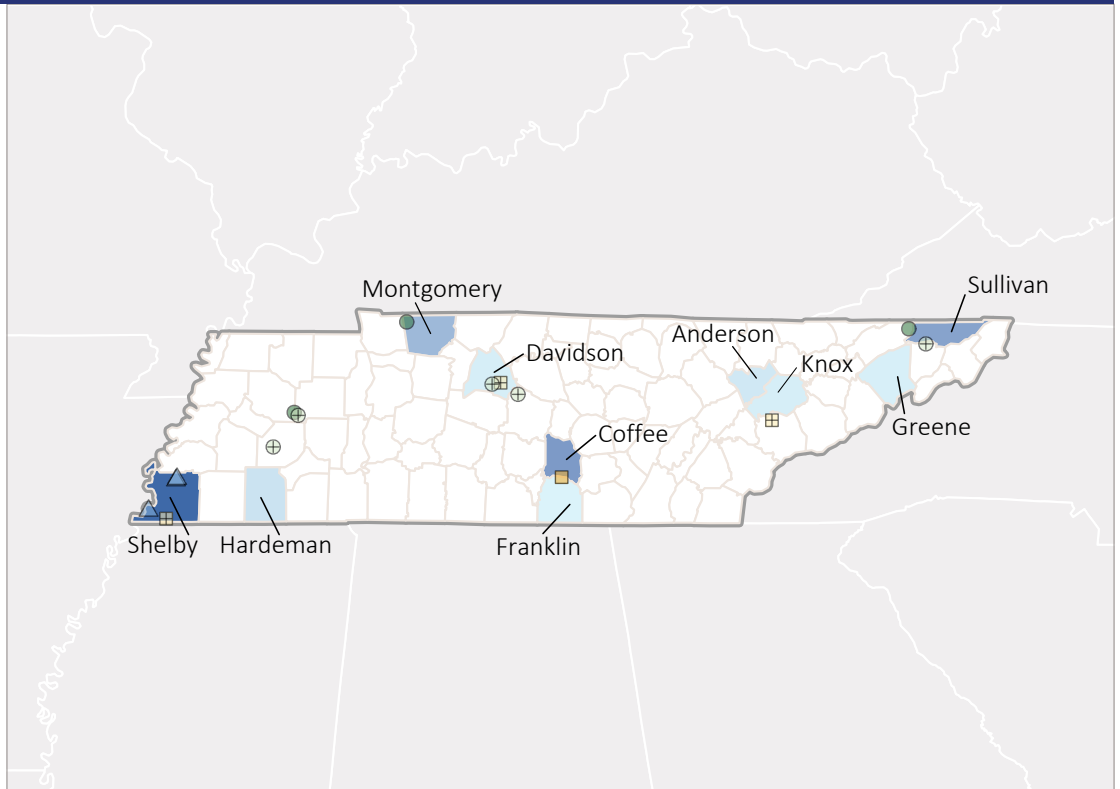
### Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Shelby	1,453	2,546	1,402	1,394	6,795
Davidson	414	1,123	2,416	1,303	5,256
Blount	24	102	1,665	ND	ND
Rutherford	22	117	906	479	1,524
Knox	82	385	194	799	1,460
Hamilton	48	89	394	886	1,417
Montgomery	47	1,221	90	ND	ND
Coffee	55	451	273	ND	ND
Washington	41	32	76	290	439
Gibson	0	34	370	0	404

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions)

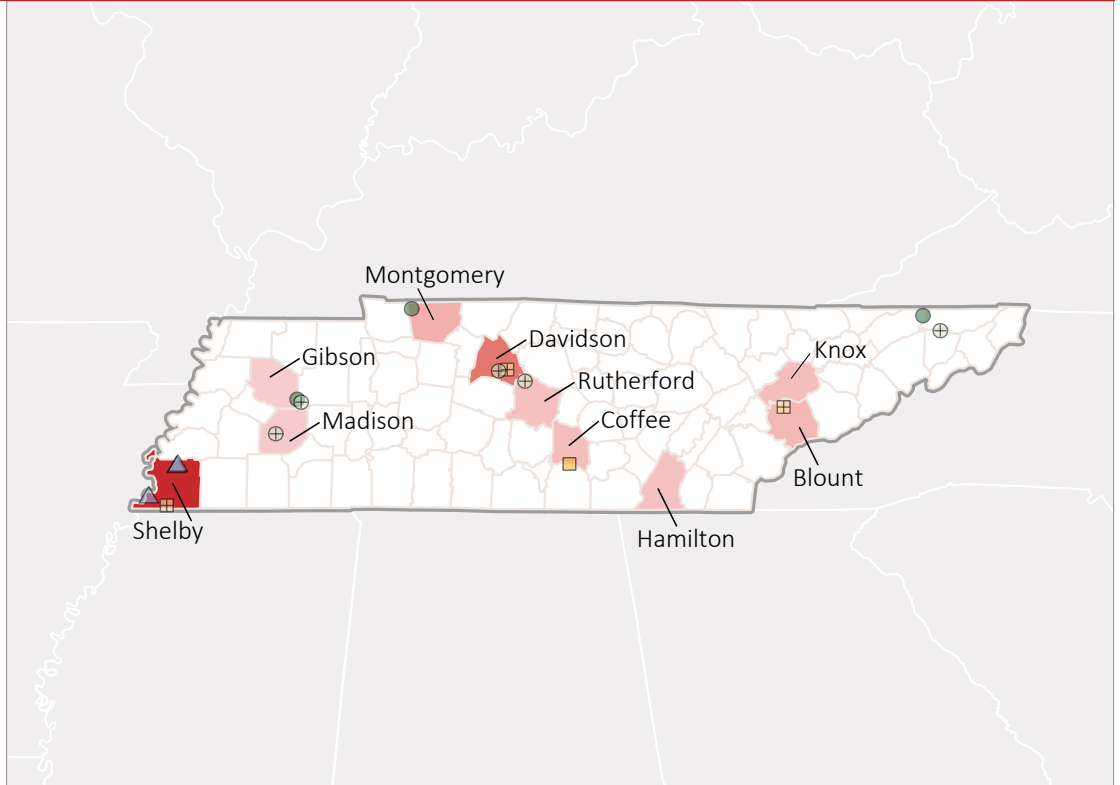
- Shelby  
**\$633.3 M**
- Coffee  
**\$409.9 M**
- Sullivan  
**\$372.4 M**
- Montgomery  
**\$280.0 M**
- Hardeman  
**\$103.5 M**
- Anderson  
**\$85.3 M**
- Knox  
**\$61.4 M**
- Davidson  
**\$60.4 M**
- Greene  
**\$55.9 M**
- Franklin  
**\$40.6 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

- Shelby  
**\$390.1 M**
- Davidson  
**\$223.0 M**
- Montgomery  
**\$84.8 M**
- Blount  
**\$62.1 M**
- Coffee  
**\$46.8 M**
- Knox  
**\$46.3 M**
- Rutherford  
**\$38.7 M**
- Hamilton  
**\$34.9 M**
- Madison  
**\$15.9 M**
- Gibson  
**\$10.2 M**



■ AF Active  
   AF Guard  
   AF Reserve  
 ● Army Active  
   Army Guard  
   Army Reserve  
 ◆ MC Active  
 ▲ Navy Active  
 ✱ WHS