Michigan

1.8 billion spent in state
1.3% of state GDP

$685
per resident

$2.1 billion
contract spending

26,245
number of personnel

$1.4 billion
personnel spending

Defense Contracts

By Type

- Construction: 1%
- Research and Development: 7%
- Service: 21%
- Supplies and Equipment: 71%

By Service

- Army: 73%
- Navy/Marines: 8%
- Air Force: 7%
- Other Defense: 11%

Top Defense Contractors

<table>
<thead>
<tr>
<th>Contractor</th>
<th>FY20</th>
<th>FY19</th>
<th>FY18</th>
<th>FY17</th>
<th>FY16</th>
<th>FY15</th>
<th>FY14</th>
<th>FY13</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Dynamics</td>
<td>$2.1 B</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>L3Harris Technologies</td>
<td>$341.4 M</td>
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<tr>
<td>Loc Performance Products</td>
<td>$199.2 M</td>
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</tr>
<tr>
<td>Williams International Co.</td>
<td>$192.7 M</td>
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</tr>
<tr>
<td>ManTech</td>
<td>$184.8 M</td>
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<tr>
<td>BAE Systems</td>
<td>$184.7 M</td>
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</tr>
<tr>
<td>Grand River Aseptic Manufacturing Inc.</td>
<td>$160.0 M</td>
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</tr>
<tr>
<td>Peckham Vocational Industries</td>
<td>$96.7 M</td>
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</tr>
<tr>
<td>Aircraft Appliances and Equipment Limited</td>
<td>$91.6 M</td>
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<tr>
<td>General Electric</td>
<td>$68.9 M</td>
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</tr>
</tbody>
</table>

Contract Awards Performed

(FY = Fiscal Year, billions)

- FY13: $2.8
- FY14: $2.7
- FY15: $1.1
- FY16: $3.1
- FY17: $2.8
- FY18: $5.0
- FY19: $5.1
- FY20: $5.5

Defense Personnel

Allocations, By Type

- Active Duty: 4%
- Reserve: 18%
- Civilian: 37%
- National Guard: 41%

Allocations, By Service

- Army: 73%
- Navy/Marines: 9%
- Air Force: 12%
- Other Defense: 6%

Top Defense Personnel Locations

<table>
<thead>
<tr>
<th>County</th>
<th>Active Duty</th>
<th>Civilian</th>
<th>National Guard</th>
<th>Reserve</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Macomb</td>
<td>238</td>
<td>6,691</td>
<td>1,433</td>
<td>1,084</td>
<td>9,446</td>
</tr>
<tr>
<td>Calhoun</td>
<td>52</td>
<td>1,300</td>
<td>990</td>
<td>420</td>
<td>2,762</td>
</tr>
<tr>
<td>Wayne</td>
<td>210</td>
<td>334</td>
<td>1,381</td>
<td>428</td>
<td>2,353</td>
</tr>
<tr>
<td>Kalamazoo</td>
<td>13</td>
<td>87</td>
<td>971</td>
<td>738</td>
<td>1,809</td>
</tr>
<tr>
<td>Kent</td>
<td>50</td>
<td>95</td>
<td>768</td>
<td>274</td>
<td>1,187</td>
</tr>
<tr>
<td>Oakland</td>
<td>59</td>
<td>249</td>
<td>180</td>
<td>589</td>
<td>1,077</td>
</tr>
<tr>
<td>Clinton</td>
<td>ND</td>
<td>ND</td>
<td>880</td>
<td>147</td>
<td>ND</td>
</tr>
<tr>
<td>Ingham</td>
<td>158</td>
<td>470</td>
<td>141</td>
<td>ND</td>
<td>ND</td>
</tr>
<tr>
<td>Eaton</td>
<td>38</td>
<td>70</td>
<td>539</td>
<td>ND</td>
<td>ND</td>
</tr>
<tr>
<td>Saginaw</td>
<td>ND</td>
<td>ND</td>
<td>338</td>
<td>290</td>
<td>ND</td>
</tr>
</tbody>
</table>
Office of Local Defense Community Cooperation — Defense Spending by State, FY 2020

TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Macomb $3.0 B
Oakland $430.4 M
Kent $348.5 M
Muskegon $338.5 M
Wayne $296.9 M
Washtenaw $139.9 M
Wexford $126.2 M
Dickinson $109.8 M
Calhoun $71.9 M
Clinton $69.9 M

Macomb $763.8 M
Calhoun $150.5 M
Wayne $83.5 M
Clinton $53.9 M
Ingham $40.3 M
Oakland $40.0 M
Kalamazoo $37.1 M
Kent $33.6 M
Eaton $23.8 M
Washtenaw $19.3 M