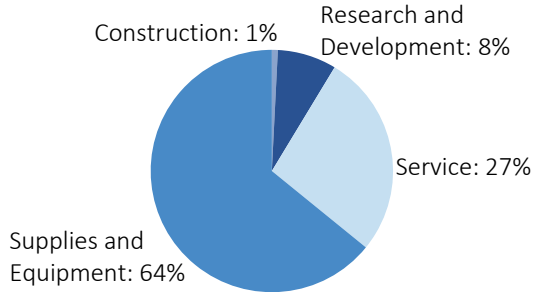


MASSACHUSETTS

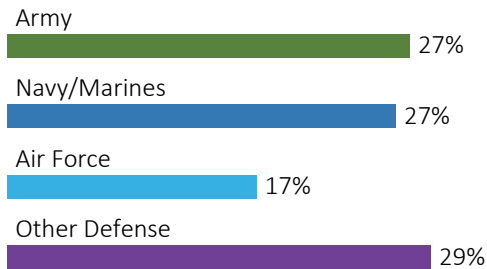
#8 \$18.6 B SPENT IN STATE	#17 3.1% OF STATE GDP	3.1% OF TOTAL U.S. DEFENSE SPENDING	\$2,700 PER RESIDENT	#8 \$17.4 B CONTRACT SPENDING	#32 23,533 NUMBER OF PERSONNEL	#32 \$1.2 B PERSONNEL SPENDING
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DEFENSE CONTRACTS

By Type



By Service



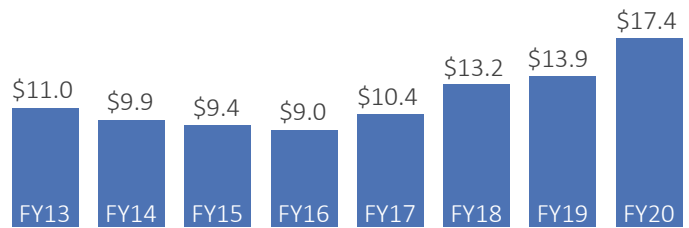
Top Defense Contractors

(M = millions, B = billions)

Raytheon	\$6.4 B
General Electric	\$2.1 B
Moderna Inc.	\$1.2 B
General Dynamics	\$1.1 B
Massachusetts Institute of Technology	\$1.1 B
Charles Stark Draper Laboratory	\$475.7 M
MITRE	\$357.2 M
SAIC	\$241.9 M
Oasis Systems	\$219.2 M
Lockheed Martin	\$158.7 M

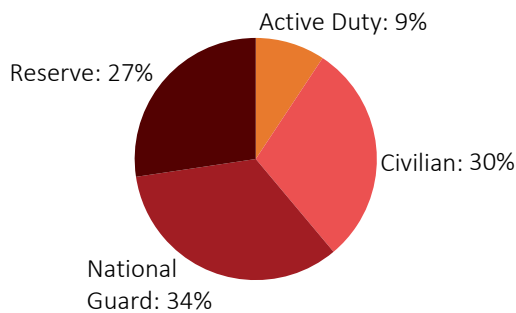
Contract Awards Performed

(By Fiscal Year, billions)

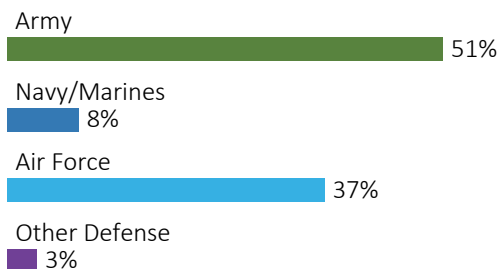


DEFENSE PERSONNEL

Allocations, By Type



Allocations, By Service



\$1.2 BILLION
TOTAL PAYROLL

23,533
TOTAL PERSONNEL

Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Middlesex	1,232	4,669	2,016	2,256	10,173
Hampden	181	1,082	1,529	2,749	5,541
Barnstable	89	417	1,901	0	2,407
Suffolk	457	329	127	254	1,167
Worcester	28	83	642	158	911
Bristol	ND	70	438	348	ND
Plymouth	34	44	348	388	814
Norfolk	ND	18	371	252	ND
Essex	14	156	372	32	574
Hampshire	13	19	168	0	200

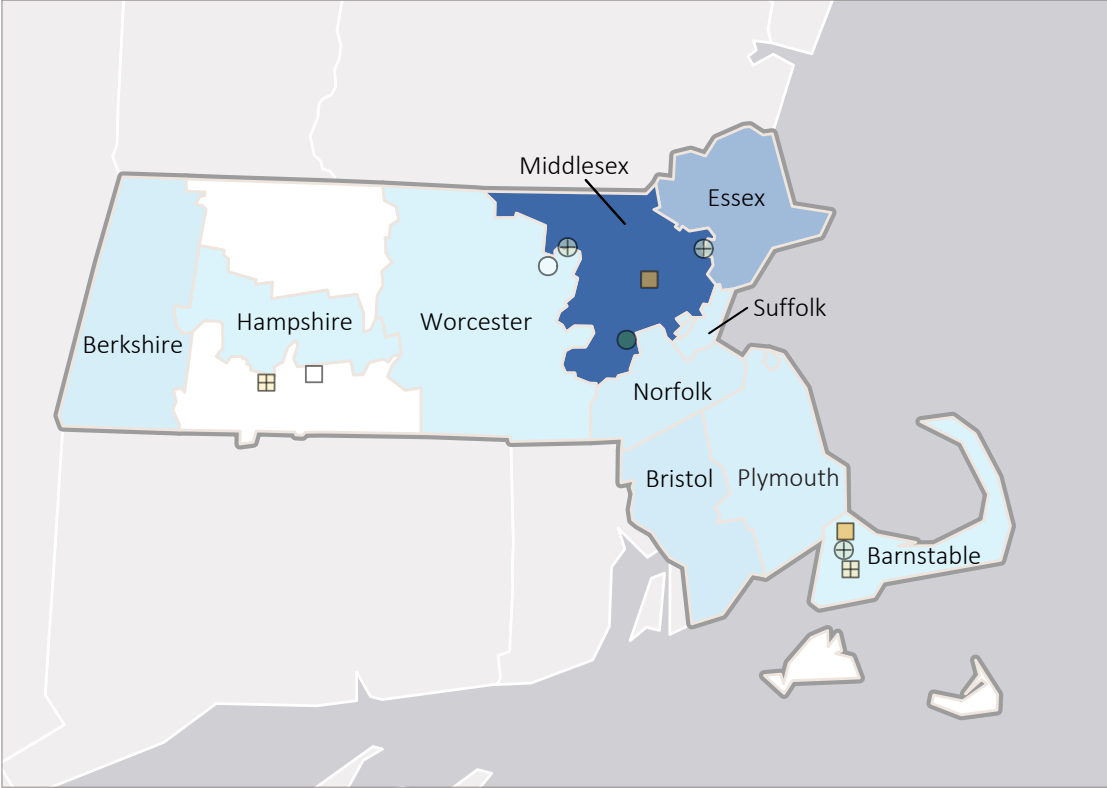
MASSACHUSETTS

FISCAL YEAR 2020

TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

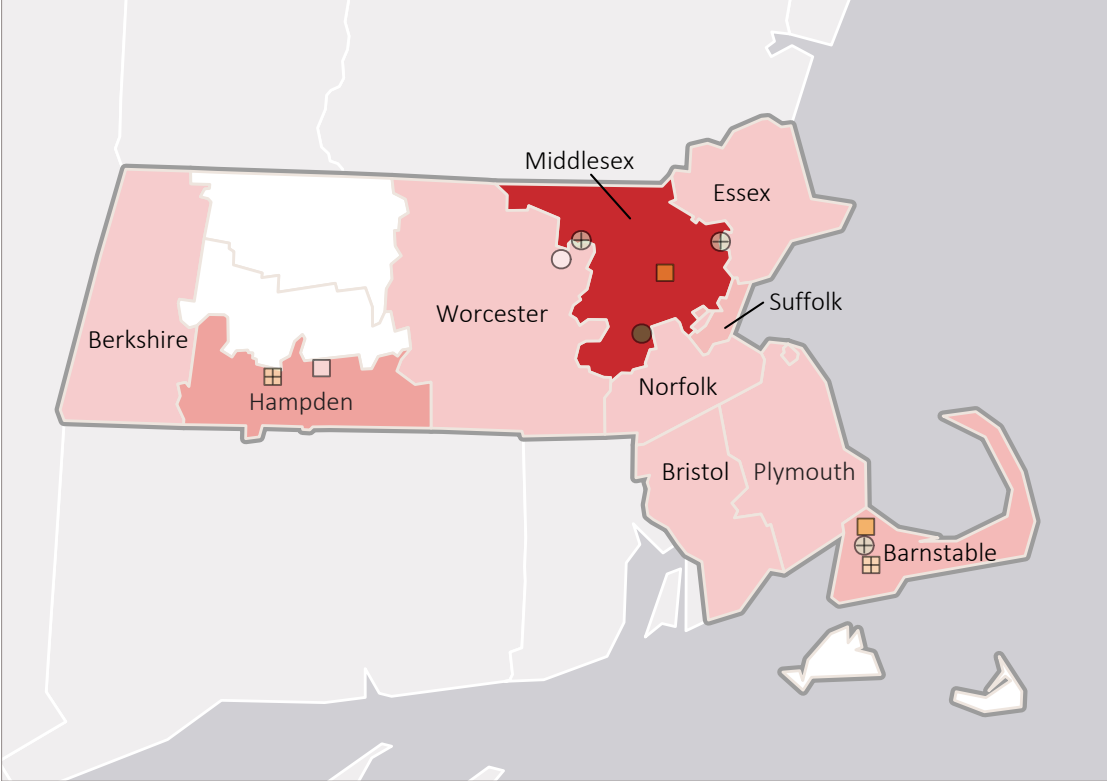
- Middlesex
\$10.5 B
- Essex
\$4.2 B
- Bristol
\$650.5 M
- Berkshire
\$447.7 M
- Norfolk
\$428.1 M
- Suffolk
\$398.1 M
- Plymouth
\$360.0 M
- Worcester
\$139.5 M
- Hampshire
\$100.3 M
- Barnstable
\$97.2 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

- Middlesex
\$688.7 M
- Hampden
\$194.6 M
- Barnstable
\$92.1 M
- Suffolk
\$81.2 M
- Essex
\$23.9 M
- Worcester
\$23.8 M
- Plymouth
\$20.7 M
- Norfolk
\$19.9 M
- Bristol
\$19.3 M
- Berkshire
\$8.1 M



■ AF Active
 ■ AF Guard
 AF Reserve
 ● Army Active
 ⊕ Army Guard
 Army Reserve
 ◆ MC Active
 ▲ Navy Active
 ✱ WHS