DELAWARE

By Type

- Supplies and Equipment: 23%
- Construction: 18%
- Research and Development: 17%
- Service: 43%

By Service

- Army: 31%
- Navy/Marines: 10%
- Air Force: 27%
- Other Defense: 32%

Top Defense Contractors

(M = millions)

- SNA International: $20.2 M
- Harkins Builders Inc.: $19.8 M
- Weeks Marine: $11.1 M
- Bering Straits Native Corp.: $10.5 M
- DuPont: $10.4 M
- Caesar Rodney School District: $9.8 M
- Tesla Industries: $7.5 M
- Agilent Technologies Inc.: $6.4 M
- Johnson Controls Federal Systems-Versar, JV: $5.8 M
- Bantam Technologies: $5.0 M

Contract Awards Performed

(By Fiscal Year, billions)

- FY13: $0.2
- FY14: $0.4
- FY15: $0.3
- FY16: $0.2
- FY17: $0.2
- FY18: $0.1
- FY19: $0.2
- FY20: $0.2

DEPARTMENT OF DEFENSE PERSONNEL

Allocations, By Type

- Reserve: 23%
- Active Duty: 36%
- National Guard: 26%
- Civilian: 15%

Allocations, By Service

- Army: 25%
- Navy/Marines: 3%
- Air Force: 71%
- Other Defense: 1%

Top Defense Personnel Locations

<table>
<thead>
<tr>
<th>County</th>
<th>Active Duty</th>
<th>Civilian</th>
<th>National Guard</th>
<th>Reserve</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kent</td>
<td>3,624</td>
<td>1,040</td>
<td>141</td>
<td>1,722</td>
<td>6,527</td>
</tr>
<tr>
<td>New Castle</td>
<td>38</td>
<td>482</td>
<td>2,079</td>
<td>602</td>
<td>3,201</td>
</tr>
<tr>
<td>Sussex</td>
<td>0</td>
<td>34</td>
<td>522</td>
<td>59</td>
<td>615</td>
</tr>
</tbody>
</table>

$460.5 MILLION TOTAL PAYROLL

10,359 TOTAL PERSONNEL
TOP DEFENSE CONTRACT SPENDING LOCATIONS

(KM = millions)

Kent
$92.1 M

New Castle
$80.7 M

Sussex
$16.8 M

TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(KM = millions)

Kent
$327.2 M

New Castle
$117.8 M

Sussex
$14.3 M