COLORADO

#18 $11.6 B SPENT IN STATE 2.9% OF STATE GDP 1.9% OF TOTAL U.S. DEFENSE SPENDING $1,992 PER RESIDENT #16 $7.7 B CONTRACT SPENDING #12 63,358 NUMBER OF PERSONNEL #10 $3.9 B PERSONNEL SPENDING

DEFENSE CONTRACTS

By Type

- Construction: 3%
- Supplies and Equipment: 17%
- Research and Development: 21%
- Service: 60%

By Service

- Army: 15%
- Navy/Marines: 4%
- Air Force: 64%
- Other Defense: 16%

Top Defense Contractors

(M = millions, B = billions)

- Lockheed Martin: $1.1 B
- United Launch Alliance: $1.0 B
- Sierra Nevada Corp.: $663.9 M
- Raytheon: $494.4 M
- Bechtel Group: $419.3 M
- Jacobs: $364.4 M
- L3Harris Technologies: $333.0 M
- Ball Corp.: $260.3 M
- Denali Holding Inc.: $193.2 M
- Perspecta: $115.3 M

Contract Awards Performed

(By Fiscal Year, billions)

<table>
<thead>
<tr>
<th></th>
<th>FY13</th>
<th>FY14</th>
<th>FY15</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>FY20</th>
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<tbody>
<tr>
<td>$4.0</td>
<td>$6.0</td>
<td>$6.0</td>
<td>$5.8</td>
<td>$6.3</td>
<td>$6.8</td>
<td>$6.8</td>
<td>$7.7</td>
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$3.9 BILLION TOTAL PAYROLL | 63,358 TOTAL PERSONNEL

Top Defense Personnel Locations

<table>
<thead>
<tr>
<th>County</th>
<th>Active Duty</th>
<th>Civilian</th>
<th>National Guard</th>
<th>Reserve</th>
<th>Total</th>
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<tbody>
<tr>
<td>El Paso</td>
<td>33,947</td>
<td>9,123</td>
<td>1,032</td>
<td>4,557</td>
<td>48,659</td>
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<tr>
<td>Arapahoe</td>
<td>2,645</td>
<td>1,539</td>
<td>2,511</td>
<td>1,746</td>
<td>8,441</td>
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<tr>
<td>Denver</td>
<td>367</td>
<td>276</td>
<td>482</td>
<td>559</td>
<td>1,684</td>
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<tr>
<td>Adams</td>
<td>ND</td>
<td>81</td>
<td>345</td>
<td>901</td>
<td>ND</td>
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<tr>
<td>Weld</td>
<td>ND</td>
<td>93</td>
<td>642</td>
<td>145</td>
<td>ND</td>
</tr>
<tr>
<td>Jefferson</td>
<td>53</td>
<td>233</td>
<td>0</td>
<td>462</td>
<td>748</td>
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<tr>
<td>Pueblo</td>
<td>17</td>
<td>373</td>
<td>124</td>
<td>0</td>
<td>514</td>
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<tr>
<td>Pueblo</td>
<td>90</td>
<td>58</td>
<td>58</td>
<td>ND</td>
<td>ND</td>
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<tr>
<td>Montrose</td>
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<td>ND</td>
<td>135</td>
<td>0</td>
<td>ND</td>
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<tr>
<td>Larimer</td>
<td>22</td>
<td>11</td>
<td>93</td>
<td>ND</td>
<td>ND</td>
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</table>
COLORADO
FISCAL YEAR 2020

TOP DEFENSE CONTRACT SPENDING LOCATIONS
(M = millions, B = billions)

El Paso
$3.2 B
Arapahoe
$2.4 B
Douglas
$578.0 M
Pueblo
$434.5 M
Boulder
$371.9 M
Jefferson
$217.7 M
Larimer
$144.9 M
Denver
$126.9 M
Broomfield
$92.8 M
Adams
$89.2 M

TOP DEFENSE PERSONNEL SPENDING LOCATIONS
(M = millions, B = billions)

El Paso
$3.1 B
Arapahoe
$446.9 M
Denver
$80.5 M
Adams
$41.0 M
Jefferson
$35.8 M
Pueblo
$32.0 M
Weld
$23.0 M
Boulder
$12.6 M
Douglas
$7.5 M
Larimer
$6.0 M