ARIZONA

Office of Local Defense Community Cooperation — Defense Spending by State, FY 2020

Total Defense Personnel: 45,160

Top Defense Contractors

(M = millions, B = billions)

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Raytheon</td>
<td>$7.1 B</td>
</tr>
<tr>
<td>Boeing</td>
<td>$2.2 B</td>
</tr>
<tr>
<td>Fisher Sand &amp; Gravel</td>
<td>$1.8 B</td>
</tr>
<tr>
<td>Barnard Construction Co. Inc.</td>
<td>$1.3 B</td>
</tr>
<tr>
<td>Southwest Valley Constructors Co.</td>
<td>$876.7 M</td>
</tr>
<tr>
<td>Honeywell</td>
<td>$816.2 M</td>
</tr>
<tr>
<td>Northrop Grumman</td>
<td>$504.6 M</td>
</tr>
<tr>
<td>General Dynamics</td>
<td>$393.1 M</td>
</tr>
<tr>
<td>Raytheon/Lockheed Martin</td>
<td>$216.2 M</td>
</tr>
<tr>
<td>Rural Electric Inc.</td>
<td>$146.2 M</td>
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</tbody>
</table>

Contract Awards Performed
(By Fiscal Year, billions)

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY13</td>
<td>$10.9</td>
</tr>
<tr>
<td>FY14</td>
<td>$8.9</td>
</tr>
<tr>
<td>FY15</td>
<td>$5.8</td>
</tr>
<tr>
<td>FY16</td>
<td>$8.5</td>
</tr>
<tr>
<td>FY17</td>
<td>$8.5</td>
</tr>
<tr>
<td>FY18</td>
<td>$11.1</td>
</tr>
<tr>
<td>FY19</td>
<td>$12.0</td>
</tr>
<tr>
<td>FY20</td>
<td>$17.9</td>
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</tbody>
</table>

$2.3 BILLION
TOTAL PAYROLL

45,160
TOTAL PERSONNEL

Top Defense Personnel Locations

<table>
<thead>
<tr>
<th>County</th>
<th>Active Duty</th>
<th>Civilian</th>
<th>National Guard</th>
<th>Reserve</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maricopa</td>
<td>5,387</td>
<td>2,573</td>
<td>3,710</td>
<td>5,116</td>
<td>16,786</td>
</tr>
<tr>
<td>Pima</td>
<td>6,489</td>
<td>2,904</td>
<td>2,519</td>
<td>1,612</td>
<td>13,524</td>
</tr>
<tr>
<td>Cochise</td>
<td>3,926</td>
<td>2,738</td>
<td>49</td>
<td>191</td>
<td>6,904</td>
</tr>
<tr>
<td>Yuma</td>
<td>3,762</td>
<td>1,323</td>
<td>63</td>
<td>36</td>
<td>5,184</td>
</tr>
<tr>
<td>Pinal</td>
<td>22</td>
<td>159</td>
<td>742</td>
<td>482</td>
<td>1,405</td>
</tr>
<tr>
<td>Coconino</td>
<td>13</td>
<td>46</td>
<td>448</td>
<td>ND</td>
<td>ND</td>
</tr>
<tr>
<td>Yavapai</td>
<td>15</td>
<td>ND</td>
<td>197</td>
<td>0</td>
<td>ND</td>
</tr>
<tr>
<td>Graham</td>
<td>0</td>
<td>0</td>
<td>40</td>
<td>0</td>
<td>40</td>
</tr>
<tr>
<td>Navajo</td>
<td>0</td>
<td>0</td>
<td>40</td>
<td>0</td>
<td>40</td>
</tr>
<tr>
<td>Apache</td>
<td>ND</td>
<td>ND</td>
<td>0</td>
<td>0</td>
<td>ND</td>
</tr>
</tbody>
</table>
TOP DEFENSE CONTRACT SPENDING LOCATIONS

- Pima: $10.8 B
- Maricopa: $4.8 B
- Yuma: $1.6 B
- Cochise: $744.6 M
- Pinal: $15.3 M
- Yavapai: $12.0 M
- Mohave: $5.4 M
- Coconino: $4.2 M
- Graham: $1.9 M
- La Paz: $1.1 M

TOP DEFENSE PERSONNEL SPENDING LOCATIONS

- Maricopa: $747.7 M
- Pima: $746.0 M
- Cochise: $443.0 M
- Yuma: $256.9 M
- Pinal: $33.2 M
- Coconino: $15.1 M
- Yavapai: $5.5 M
- Navajo: $735.4 K
- Graham: $609.9 K
- La Paz: $158.9 K